UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): April 29, 2024

CROWN HOLDINGS, INC.

(Exact name of Registrant as specified in its charter)

Pennsylvania

(State or Other Jurisdiction of Incorporation or Organization)

001-41550

(Commission File Number) 75-3099507 (I.R.S. Employer Identification No.)

14025 Riveredge Drive, Suite 300

Tampa, Florida 33637 (215) 698-5100

(Address, Including Zip Code, and Telephone Number, Including Area Code, of Registrant's Principal Executive Offices)

Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (240.12b-2 of this chapter). Emerging growth company \square

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Title of each class	Trading Symbols	Name of each exchange on which registered
Common Stock \$5.00 Par Value	CCK	New York Stock Exchange
7 3/8% Debentures Due 2026	CCK26	New York Stock Exchange
7 1/2% Debentures Due 2096	CCK96	New York Stock Exchange

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EX-99 PRESS RELEASE

Item 2.02. Results of Operations and Financial Condition

On April 29, 2024 Crown Holdings, Inc. issued a press release announcing its earnings for the first quarter ended March 31, 2024. A copy of the press release is attached hereto as Exhibit 99 and incorporated herein by reference.

The information in this Report shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, (the "Exchange Act") or otherwise subject to the liability of that section, and shall not be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits

(c) Exhibits.

The following is furnished as an exhibit to this report.

99 Press release, dated April 29, 2024, issued by Crown Holdings, Inc.

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CROWN HOLDINGS, INC.

By: /s/ Christy L. Kalaus

Christy L. Kalaus Vice President and Corporate Controller

Dated: April 29, 2024

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Corporate Headquarters 14025 Riveredge Drive, Suite 300 Tampa, FL 33637



CROWN HOLDINGS, INC. REPORTS FIRST QUARTER 2024 RESULTS

Tampa, FL - April 29, 2024. Crown Holdings, Inc. (NYSE: CCK) today announced its financial results for the first quarter ended March 31, 2024.

Net sales in the first quarter were \$2,784 million compared to \$2,974 million in the first quarter of 2023 reflecting higher beverage can shipments in Americas and European Beverage and favorable foreign currency of \$10 million, offset by the pass through of \$130 million in lower material costs and lower volumes in most other businesses.

Income from operations was \$245 million in the first quarter compared to \$269 million in the first quarter of 2023. Segment income in the first quarter of 2024 was \$308 million compared to \$320 million in the prior year first quarter driven by improved results in global beverage offset by lower volumes in most other businesses and \$12 million in higher corporate costs which includes \$8 million of costs related to a facility fire.

Commenting on the quarter, Timothy J. Donahue, Chairman, President and Chief Executive Officer, stated, "The Company began the year with strong performances in each of the beverage can businesses. Americas Beverage, European Beverage and Asia Pacific combined segment incomes advanced 11% over the prior year's first quarter. Global beverage shipments increased 2.5% over the prior year first quarter led by 7% growth in North America and 5% growth in Europe. Transit Packaging performed as expected during the period with demand anticipated to improve in the back half of the year.

"With both the Mesquite, Nevada and Peterborough, U.K. plants in start-up, the Company has completed its beverage can expansion program that began in 2019 and is now focused on continuous operational improvement. The Company remains well positioned to service current and future demand from its expanded industrial base and, as a result, expects capital expenditures to be no more than \$500 million in each of 2024 and 2025. Our operating teams continue to utilize the Company's capital wisely as reflected in a \$296 million improvement in free cash flow during the first quarter."

Net income attributable to Crown Holdings in the first quarter was \$67 million compared to \$102 million in the first quarter of 2023. Reported diluted earnings per share were \$0.56 in the first quarter of 2024 compared to \$0.85 in 2023. Adjusted diluted earnings per share were \$1.02 compared to \$1.20 in 2023.

Net cash used for operating activities was \$102 million in the first quarter of 2024 compared to \$235 million in the first quarter of 2023. Adjusted free cash flow for the quarter improved by \$296 million driven by improved cash from operations, the result of lower working capital, and lower capital spending. The Company's adjusted net leverage ratio improved to 3.4 times for the twelve months ended March 31, 2024, compared to 4.1 times for the twelve months ended March 31, 2023.

Outlook

We affirm our full year 2024 guidance of \$5.80 to \$6.20 of adjusted diluted earnings per share. The Company expects the adjusted effective income tax rate to be approximately 25% and adjusted net leverage to be at the low end of the target range of 3.0x to 3.5x.

Second quarter adjusted diluted earnings per share is expected to be in the range of \$1.55 to \$1.65.

Non-GAAP Measures

Segment income, adjusted free cash flow, adjusted net leverage ratio, adjusted net income, the adjusted effective tax rate, adjusted diluted earnings per share, net interest expense, EBITDA and adjusted EBITDA are not defined terms under U.S. generally accepted accounting principles (non-GAAP measures). Non-GAAP measures should not be considered in isolation or as a substitute for income from operations, cash flow, leverage ratio, net income, effective tax rates, diluted earnings per share or interest expense and interest income prepared in accordance with U.S. GAAP and may not be comparable to calculations of similarly titled measures by other companies.

The Company views segment income as the principal measure of the performance of its operations and adjusted free cash flow and adjusted net leverage ratio as the principal measures of its liquidity. The Company considers all of these measures in the allocation of resources. Adjusted free cash flow has certain limitations, however, including that it does not represent the residual cash flow available for discretionary expenditures since other nondiscretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure. The amount of mandatory versus discretionary expenditures can vary significantly between periods. The Company believes that adjusted free cash flow and adjusted net leverage ratio provide meaningful measures of liquidity and a

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useful basis for assessing the Company's ability to fund its activities, including the financing of acquisitions, debt repayments, share repurchases or dividends. The Company believes that adjusted net income, segment income, the adjusted effective tax rate and adjusted diluted earnings per share are useful in evaluating the Company's operations as these measures are adjusted for items that affect comparability between periods. Segment income, adjusted free cash flow, adjusted net leverage ratio, adjusted net income, the adjusted effective tax rate, adjusted diluted earnings per share, net interest expense, EBITDA and adjusted EBITDA are derived from the Company's Consolidated Statements of Operations, Cash Flows and Consolidated Balance Sheets, as applicable, and reconciliations to segment income, adjusted free cash flow, adjusted net leverage ratio, adjusted effective tax rate, adjusted diluted earnings per share and adjusted EBITDA can be found within this release. Reconciliations of estimated adjusted diluted earnings per share, the adjusted effective tax rate and income from operations on a GAAP basis are not provided in this release due to the unavailability of estimates of the following, the timing and magnitude of which the Company is unable to reliably forecast without unreasonable efforts, which are excluded from estimated adjusted adjusted adjusted net leverage ratio, and could have a significant impact on earnings per share, the affective tax rate and income from operations on a GAAP basis: gains or losses on the sale of businesses or other assets, restructuring and other costs, asset impairment charges, asbestos-related charges, losses from early extinguishment of debt, pension settlement and curtailment charges, the tax and noncontrolling interest impact of the items above, and the impact of tax law changes or other tax matters.

Conference Call

The Company will hold a conference call tomorrow, April 30, 2024, at 9:00 a.m. (EDT) to discuss this news release. Forward-looking and other material information may be discussed on the conference call. The dial-in numbers for the conference call are 630-395-0194 or toll-free 888-324-8108 and the access password is "packaging." A live webcast of the call will be made available to the public on the internet at the Company's website, <u>www.crowncork.com</u>. A replay of the conference call will be available for a one-week period ending at midnight on May 7, 2024. The telephone numbers for the replay are 203-369-3810 or toll free 800-551-8152.

Cautionary Note Regarding Forward-Looking Statements

Except for historical information, all other information in this press release consists of forward-looking statements. These forward-looking statements involve a number of risks, uncertainties and other factors, including the Company's ability to continue to operate its plants, distribute its products, and maintain its supply chain; the future impact of currency translation; the continuation of performance and market trends in 2024, including consumer preference for beverage cans and global beverage can demand; the future impact of inflation, including the potential for higher interest rates and energy prices and the Company's ability to recover raw material and other inflationary costs; future demand for food cans; the Company's ability to deliver continuous operational improvement; future demand in the Transit Packaging segment; and the Company's ability to decrease capital expenditures and increase cash flow and to further reduce net leverage, that may cause actual results to be materially different from those expressed or implied in the forward-looking statements. Important factors that could cause the statements made in this press release or the actual results of operations or financial condition of the Company to differ are discussed under the caption "Forward Looking Statements" in the Company's Form 10-K Annual Report for the year ended December 31, 2023 and in subsequent filings made prior to or after the date hereof. The Company does not intend to review or revise any particular forward-looking statement in light of future events.

Crown Holdings, Inc., through its subsidiaries, is a worldwide leader in the design, manufacture and sale of packaging products for consumer goods and industrial products. World headquarters are located in Tampa, Florida.

For more information, contact:

Kevin C. Clothier, Senior Vice President and Chief Financial Officer, (215) 698-5281

Thomas T. Fischer, Vice President, Investor Relations and Corporate Affairs, (215) 552-3720

Unaudited Consolidated Statements of Operations, Balance Sheets, Statements of Cash Flows, Segment Information and Supplemental Data follow.

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Consolidated Statements of Operations (Unaudited)

(in millions, except share and per share data)

	Three Months Ended March 31,				
	 2024	2023			
Net sales	\$ 2,784	\$	2,974		
Cost of products sold	2,247		2,411		
Depreciation and amortization	115		123		
Selling and administrative expense	154		160		
Restructuring and other	23		11		
Income from operations ⁽¹⁾	 245		269		
Other pension and postretirement	11		11		
Foreign exchange	7		4		
Earnings before interest and taxes	 227	254			
Interest expense	113	102			
Interest income	(20)	(9)			
Income from operations before income taxes	 134		161		
Provision for income taxes	40	42			
Equity earnings	(1)	3			
Net income	 93	122			
Net income attributable to noncontrolling interests	26		20		
Net income attributable to Crown Holdings	\$ 67	\$	102		
Earnings per share attributable to Crown Holdings common shareholders:					
Basic	\$ 0.56	\$	0.86		
Diluted	\$ 0.56	\$	0.85		
Weighted average common shares outstanding:					
Basic	119,574,366		119,238,117		
Diluted	119,815,849		119,643,244		
Actual common shares outstanding at quarter end	120,780,403		120,101,710		

⁽¹⁾ Reconciliation from income from operations to segment income follows.

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Consolidated Supplemental Financial Data (Unaudited)

(in millions)

Reconciliation from Income from Operations to Segment Income

The Company views segment income, as defined below, as a principal measure of performance of its operations and for the allocation of resources. Segment income is defined by the Company as income from operations adjusted to exclude intangibles amortization charges and provisions for restructuring and other.

	Three Mo Mar	nths En ch 31,		
	2024	2023		
Income from operations	\$ 245	\$	269	
Intangibles amortization	40		40	
Restructuring and other	23		11	
Segment income	\$ 308	\$	320	
-	 			

Segment Information

<u>Net Sales</u>	Three Months Ended March 31,					
		2024		2023		
Americas Beverage	\$	1,222	\$	1,261		
European Beverage		482		479		
Asia Pacific		279		338		
Transit Packaging		520		564		
Other ⁽¹⁾		281		332		
Total net sales	\$	2,784	\$	2,974		
<u>Segment Income</u>						
Americas Beverage	\$	189	\$	178		
European Beverage ⁽²⁾		51		39		
Asia Pacific		42		36		
Transit Packaging		68		78		
Other ⁽¹⁾		8		27		
Corporate and other unallocated items (2))	(50)		(38)		
Total segment income	\$	308	\$	320		

⁽¹⁾ Includes the Company's food can, aerosol can and closures businesses in North America, and beverage tooling and equipment operations in the U.S. and United Kingdom.

⁽²⁾ During the fourth quarter of 2023, the Company recast its segment reporting to reclassify European corporate costs that were previously included in Corporate and other unallocated items into the European Beverage segment. The change was effective December 31, 2023, and segment results for prior periods were recast to conform to the new presentation.

Consolidated Supplemental Data (Unaudited)

(in millions, except per share data)

Reconciliation from Net Income and Diluted Earnings Per Share to Adjusted Net Income and Adjusted Diluted Earnings Per Share

The following table reconciles reported net income and diluted earnings per share attributable to the Company to adjusted net income and adjusted diluted earnings per share, as used elsewhere in this release.

	Three Months Ended March 31,						
	20	24	20	23			
Net income/diluted earnings per share attributable to Crown Holdings, as reported	\$67	\$0.56	\$102	\$0.85			
Intangibles amortization ⁽¹⁾	40	0.33	40	0.33			
Restructuring and other ⁽²⁾	23	0.19	11	0.09			
Income taxes ⁽³⁾	(11)	(0.09)	(12)	(0.10)			
Equity earnings ⁽⁴⁾	3	0.03	3	0.03			
Adjusted net income/diluted earnings per share	\$122	\$1.02	\$144	\$1.20			
Effective tax rate as reported	29.9%		26.1%				
Adjusted effective tax rate	25.9%		25.5%				

Adjusted net income, adjusted diluted earnings per share and the adjusted effective tax rate are non-GAAP measures and are not meant to be considered in isolation or as a substitute for net income, diluted earnings per share and effective tax rates determined in accordance with U.S. generally accepted accounting principles. The Company believes these non-GAAP measures provide useful information to evaluate the performance of the Company's ongoing business.

- ⁽¹⁾ In the first quarters of 2024 and 2023, the Company recorded charges of \$40 million (\$31 million net of tax) for intangibles amortization arising from prior acquisitions.
- ⁽²⁾ In the first quarters of 2024 and 2023, the Company recorded net restructuring and other charges of \$23 million (\$22 million net of tax) and \$11 million (\$9 million net of tax) for business reorganization activities.
- ⁽³⁾ The Company recorded income tax benefits of \$11 million and \$12 million in the first quarters of 2024 and 2023, primarily related to the items described above.
- ⁽⁴⁾ In the first quarters of 2024 and 2023, the Company recorded its proportional share of intangible amortization and restructuring charges, net of tax, recorded by its European tinplate equity method investment, in the line Equity earnings.

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Consolidated Balance Sheets (Condensed & Unaudited)

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March 31,	lillionsy	2024	2023		
Assets		2024		2023	
Current assets					
Cash and cash equivalents	\$	1,123	\$	403	
Receivables, net	φ	1,637	ψ	1,957	
Inventories		1,610		2,058	
Prepaid expenses and other current assets		211		2,038	
Total current assets		4,581		4,662	
Total current assets		4,301		4,002	
Goodwill and intangible assets, net		4,290		4,339	
Property, plant and equipment, net		5,049		4,704	
Other non-current assets		771		707	
Total assets	\$	14,691	\$	14,412	
Current liabilities Short-term debt Current maturities of long-term debt Accounts payable and accrued liabilities	\$	87 743 3,034	\$	163 124 3,289	
Total current liabilities		3,864		3,576	
Long-term debt, excluding current maturities		6,623		7,046	
Other non-current liabilities		1,272		1,308	
Noncontrolling interests		462		452	
Crown Holdings shareholders' equity		2,470		2,030	
		2.022	·	2 492	
Total equity		2,932		2,482	

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Consolidated Statements of Cash Flows (Condensed & Unaudited) (in millions)

Three months ended March 31,		2024		2023	
Cash flows from operating activities					
Net income	\$	93	\$	122	
Depreciation and amortization		115		123	
Restructuring and other		23		11	
Pension and postretirement expense		16		17	
Pension contributions		4		1	
Stock-based compensation		12		11	
Working capital changes and other		(365)		(520)	
Net cash used for operating activities		(102)		(235)	
Cash flows from investing activities					
Capital expenditures		(94)		(233)	
Equity method investment distribution				56	
Other		13		16	
Net cash used for investing activities		(81)		(161)	
Cash flows from financing activities					
Net change in debt		60		307	
Dividends paid to shareholders		(30)		(29)	
Common stock repurchased		(5)		(6)	
Dividends paid to noncontrolling interests		(15)		(11)	
Other, net		(1)		1	
Net cash provided by financing activities		9		262	
Effect of exchange rate changes on cash and cash equivalents		(8)		(3)	
Net change in cash and cash equivalents		(182)		(137)	
Cash and cash equivalents at January 1		1,400		639	
Cash, cash equivalents and restricted cash at March 31 ⁽¹⁾	\$	1,218	\$	502	

⁽¹⁾ Cash and cash equivalents include \$95 million and \$99 million of restricted cash at March 31, 2024 and 2023.



Adjusted free cash flow is defined by the Company as net cash from operating activities less capital expenditures and certain other items. A reconciliation of net cash used for operating activities to adjusted free cash flow for the three months ended March 31, 2024 and 2023 follows.

	Three Months Ended March 31,					
		2024		2023		
Net cash used for operating activities	\$	(102)	\$	(235)		
Interest included in investing activities (2)		13		13		
Capital expenditures		(94)		(233)		
Other ⁽³⁾				(24)		
Adjusted free cash flow	\$	(183)	\$	(479)		

⁽²⁾ Interest benefit of cross currency swaps included in investing activities.

⁽³⁾ Includes \$23 million of insurance proceeds received in the first quarter of 2023 related to a tornado at the Bowling Green plant and \$1 million repayment of the contribution the Company made in 2021 to settle the U.K. defined pension plan.



Consolidated Supplemental Data (Unaudited)

(in millions)

Impact of Foreign Currency Translation – Favorable/(Unfavorable)⁽¹⁾

	Three Months Ended March 31, 2024					
Net	Sales	0	ment come			
\$	7	\$	1			
	6					
	(6)		(1)			
	1		1			
	2					
\$	10	\$	1			
	• 	6 (6) 1 2	6 (6) 1 2			

(1) The impact of foreign currency translation represents the difference between actual current year U.S. dollar results and pro forma amounts assuming constant foreign currency exchange rates for translation in both periods. In order to compute the difference, the Company compares actual U.S. dollar results to an amount calculated by dividing the current U.S. dollar results by current year average foreign exchange rates and then multiplying those amounts by the applicable prior year average foreign exchange rates.

Reconciliation of Adjusted EBITDA and Adjusted Net Leverage Ratio

	Q1	2024	Q	1 2023	Full	Year 2023	j	ve Months Ended ch 31, 2024
Income from operations	\$	245	\$	269	\$	1,269	\$	1,245
Add:								
Intangibles amortization		40		40		163		163
Restructuring and other		23		11		114		126
Segment income		308		320		1,546		1,534
Depreciation		75		83		336		328
Adjusted EBITDA	\$	383	\$	403	\$	1,882	\$	1,862
Total debt					\$	7,474	\$	7,453
Less cash						1,310		1,123
Net debt					\$	6,164	\$	6,330
Adjusted net leverage ratio						3.3x		3.4x

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