# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

# FORM 8-K

## **CURRENT REPORT** PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): July 22, 2024

# **CROWN HOLDINGS, INC.**

(Exact name of Registrant as specified in its charter)

Pennsylvania (State or Other Jurisdiction of Incorporation or Organization)

001-41550 (Commission File Number)

75-3099507 (I.R.S. Employer Identification No.)

14025 Riveredge Drive, Suite 300 Tampa, Florida 33637 (215) 698-5100

(Address, Including Zip Code, and Telephone Number, Including Area Code, of Registrant's Principal Executive Offices)

#### **Not Applicable**

	(Former	name or former address, if changed since last report)
Check the appropriate box below if the following provisions:	e Form 8-K filing is	s intended to simultaneously satisfy the filing obligation of the registrant under any of the
	4a-12 under the Exch pursuant to Rule 14d-	
ndicate by check mark whether the reg chapter) or Rule 12b-2 of the Securities E Emerging growth company		ng growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this 4 (§240.12b-2 of this chapter).
f an emerging growth company, indicate or revised financial accounting standards	-	e registrant has elected not to use the extended transition period for complying with any new o Section 13(a) of the Exchange Act. $\Box$
Fitle of each class	Trading Symbols	Name of each exchange on which registered
Common Stock \$5.00 Par Value 7 3/8% Debentures Due 2026	CCK CCK26	New York Stock Exchange New York Stock Exchange
7 1/2% Debentures Due 2096	CCK96	New York Stock Exchange
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EX-99 PRESS RELEASE

### Item 2.02. Results of Operations and Financial Condition

On July 22, 2024 Crown Holdings, Inc. issued a press release announcing its earnings for the second quarter ended June 30, 2024. A copy of the press release is attached hereto as Exhibit 99 and incorporated herein by reference.

The information in this Report shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, (the "Exchange Act") or otherwise subject to the liability of that section, and shall not be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

### Item 9.01. Financial Statements and Exhibits

(c) Exhibits.

The following is furnished as an exhibit to this report.

99 Press release, dated July 22, 2024, issued by Crown Holdings, Inc.

104 Cover Page Interactive Data File (embedded within the Inline XBRL document).

## **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CROWN HOLDINGS, INC.

By: /s/ Christy L. Kalaus

Christy L. Kalaus Vice President and Corporate Controller

Dated: July 22, 2024

Corporate Headquarters 14025 Riveredge Drive, Suite 300 Tampa, FL 33637



### CROWN HOLDINGS, INC. REPORTS SECOND QUARTER 2024 RESULTS

Tampa, FL - July 22, 2024. Crown Holdings, Inc. (NYSE: CCK) today announced its financial results for the second quarter ended June 30, 2024.

Net sales in the second quarter were \$3,040 million compared to \$3,109 million in the second quarter of 2023 reflecting higher global beverage can shipments offset primarily by the pass through of \$94 million in lower material costs and unfavorable foreign currency of \$13 million.

Income from operations was \$379 million in the second quarter compared to \$367 million in the second quarter of 2023. Segment income in the second quarter of 2024 was \$437 million compared to \$414 million in the prior year second quarter driven by improved results in global beverage operations.

Commenting on the quarter, Timothy J. Donahue, Chairman, President and Chief Executive Officer, stated, "The Company performed well during the quarter, led by strong results in each of the global beverage businesses. Benefitting from our broad geographic presence and strategic customer alliances, beverage segment income improved by 21% in the second quarter on a combined global basis. Beverage can shipments improved 6% globally in the second quarter, including 9% in North America. Beverage can shipments in Europe and Latin America were also strong and exceeded longer-term expectations of low-to mid-single digit volume growth.

"Cash generated in our non-beverage businesses combined with tightly managed working capital and lower capital expenditures resulted in the Company delivering cash from operating activities of \$343 million and record first half year free cash flow of \$178 million. Net leverage ended the quarter at 3.2 times down from 4.0 times a year earlier.

"In June, KPS Capital Partners announced the sale of European metal packaging supplier Eviosys. Crown's 20% stake in Eviosys is included as part of the agreement with closing of the transaction anticipated later this year.

"With improved earnings, strong free cash flow, and the expected proceeds from the Eviosys sale, we now expect year-end 2024 net leverage to be below 3.0 times. Cash flow is expected to remain strong, allowing us to resume share repurchases while also continuing to delever towards our new long-term net leverage target of 2.5 times."

Net income attributable to Crown Holdings in the second quarter was \$174 million compared to \$157 million in the second quarter of 2023. Reported diluted earnings per share were \$1.45 in the second quarter of 2024 compared to \$1.31 in 2023 and adjusted diluted earnings per share were \$1.81 compared to \$1.68 in 2023 reflecting higher global beverage can results.

#### **Six Month Results**

Net sales for the first six months of 2024 were \$5,824 million compared to \$6,083 million in the first six months of 2023, reflecting higher global beverage can shipments, offset by the pass through of \$224 million in lower material costs and lower volumes in most other businesses.

Income from operations was \$624 million in the first half of 2024 compared to \$636 million in the first half of 2023. Segment income in the first half of 2024 was \$745 million versus \$734 million in the prior year period as improved results in global beverage operations offset lower volumes in most other businesses and higher corporate costs.

Net income attributable to Crown Holdings in the first six months of 2024 was \$241 million compared to \$259 million in the first six months of 2023. Reported diluted earnings per share were \$2.01 compared to \$2.16 in 2023 and adjusted diluted earnings per share were \$2.83 compared to \$2.88 in 2023.

#### Outlook

In light of first half operating results, the Company now projects full-year diluted EPS in the range of \$6.00 to \$6.25 compared to previous guidance of \$5.80 to \$6.20. Free cash flow for the year is now expected to be at least \$750 million.

Third quarter adjusted earnings per share are expected to be in the range of \$1.75 to \$1.85.

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#### **Non-GAAP Measures**

Segment income, adjusted free cash flow, adjusted net leverage ratio, adjusted net income, the adjusted effective tax rate, adjusted diluted earnings per share, net interest expense, EBITDA and adjusted EBITDA are not defined terms under U.S. generally accepted accounting principles (non-GAAP measures). Non-GAAP measures should not be considered in isolation or as a substitute for income from operations, cash flow, leverage ratio, net income, effective tax rates, diluted earnings per share or interest expense and interest income prepared in accordance with U.S. GAAP and may not be comparable to calculations of similarly titled measures by other companies.

The Company views segment income as the principal measure of the performance of its operations and adjusted free cash flow and adjusted net leverage ratio as the principal measures of its liquidity. The Company considers all of these measures in the allocation of resources. Adjusted free cash flow has certain limitations, however, including that it does not represent the residual cash flow available for discretionary expenditures since other nondiscretionary expenditures, such as mandatory debt service requirements, are not deducted from the measure. The amount of mandatory versus discretionary expenditures can vary significantly between periods. The Company believes that adjusted free cash flow and adjusted net leverage ratio provide meaningful measures of liquidity and a useful basis for assessing the Company's ability to fund its activities, including the financing of acquisitions, debt repayments, share repurchases or dividends. The Company believes that adjusted net income, segment income, the adjusted effective tax rate and adjusted diluted earnings per share are useful in evaluating the Company's operations as these measures are adjusted for items that affect comparability between periods. Segment income, adjusted free cash flow, adjusted net leverage ratio, adjusted net income, the adjusted effective tax rate, adjusted diluted earnings per share, net interest expense, EBITDA and adjusted EBITDA are derived from the Company's Consolidated Statements of Operations, Cash Flows and Consolidated Balance Sheets, as applicable, and reconciliations to segment income, adjusted free cash flow, adjusted net leverage ratio, adjusted net income, the adjusted effective tax rate, adjusted diluted earnings per share and adjusted EBITDA can be found within this release. Reconciliations of estimated adjusted diluted earnings per share, adjusted effective tax rate and adjusted net leverage ratio for the third quarter and full year of 2024 to estimated diluted earnings per share, the effective tax rate and income from operations on a GAAP basis are not provided in this release due to the unavailability of estimates of the following, the timing and magnitude of which the Company is unable to reliably forecast without unreasonable efforts, which are excluded from estimated adjusted diluted earnings per share and could have a significant impact on earnings per share, adjusted effective tax rates and adjusted net leverage ratios on a GAAP basis: gains or losses on the sale of businesses or other assets, restructuring and other costs, asset charges, asbestos-related charges, losses from early extinguishment of debt, pension settlement and curtailment charges, the tax and noncontrolling interest impact of the items above, and the impact of tax law changes or other tax matters.

#### Conference Call

The Company will hold a conference call tomorrow, July 23, 2024 at 9:00 a.m. (EDT) to discuss this news release. Forward-looking and other material information may be discussed on the conference call. The dial-in numbers for the conference call are 630-395-0194 or toll-free 888-324-8108 and the access password is "packaging." A live webcast of the call will be made available to the public on the internet at the Company's website, <a href="https://www.crowncork.com">www.crowncork.com</a>. A replay of the conference call will be available for a one-week period ending at midnight on July 30, 2024. The telephone numbers for the replay are 203-369-3998 or toll free 800-876-5258.

#### **Cautionary Note Regarding Forward-Looking Statements**

Except for historical information, all other information in this press release consists of forward-looking statements. These forward-looking statements involve a number of risks, uncertainties and other factors, including the Company's ability to continue to operate its plants, distribute its products, and maintain its supply chain; the future impact of currency translation; the continuation of performance and market trends in 2024, including consumer preference for beverage cans and global beverage can demand; the future impact of inflation, including the potential for higher interest rates and energy prices and the Company's ability to recover raw material and other inflationary costs; future demand for food cans; the Company's ability to deliver continuous operational improvement; future demand in the Transit Packaging segment; the timing and ultimate completion of the Eviosys sale and the Company's ability to decrease capital expenditures and increase cash flow and to further reduce net leverage that may cause actual results to be materially different from those expressed or implied in the forward-looking statements. Important factors that could cause the statements made in this press release or the actual results of operations or financial condition of the Company to differ are discussed under the caption "Forward Looking Statements" in the Company's Form 10-K Annual Report for the year ended December 31, 2023 and in subsequent filings made prior to or after the date hereof. The Company does not intend to review or revise any particular forward-looking statement in light of future events.

Crown Holdings, Inc., through its subsidiaries, is a worldwide leader in the design, manufacture and sale of packaging products for consumer goods and industrial products. World headquarters are located in Tampa, Florida.

Corporate Headquarters 14025 Riveredge Drive, Suite 300 Tampa, FL 33637



For more information, contact:

Kevin C. Clothier, Senior Vice President and Chief Financial Officer, (215) 698-5281 Thomas T. Fischer, Vice President, Investor Relations and Corporate Affairs, (215) 552-3720

Unaudited Consolidated Statements of Operations, Balance Sheets, Statements of Cash Flows, Segment Information and Supplemental Data follow.

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## **Consolidated Statements of Operations (Unaudited)**

(in millions, except share and per share data)

		Three Months	Ended	d June 30,	Six Months Ended June 30,				
		2024	2023		2024			2023	
Net sales	\$	3,040	\$	3,109	\$	5,824	\$	6,083	
Cost of products sold		2,379		2,463		4,626		4,874	
Depreciation and amortization		115		125		230		248	
Selling and administrative expense		150		148		304		308	
Restructuring and other		17		6		40		17	
Income from operations (1)	-	379		367		624		636	
Other pension and postretirement		13		16		24		27	
Foreign exchange		5		14		12		18	
Earnings before interest and taxes	-	361		337		588		591	
Interest expense		112		110		225		212	
Interest income		(16)		(12)		(36)		(21)	
Income from operations before income taxes	265		239		399		400		
Provision for income taxes		54		59		94		101	
Equity earnings		(4)		7		(5)		10	
Net income	-	207		187		300		309	
Net income attributable to noncontrolling interests		33		30		59		50	
Net income attributable to Crown Holdings	\$	174	\$	157	\$	241	\$	259	
Earnings per share attributable to Crown Holdings common shareholders:									
Basic	\$	1.45	\$	1.31	\$	2.02	\$	2.17	
Diluted	\$	1.45	\$	1.31	\$	2.01	\$	2.16	
Weighted average common shares outstanding:									
Basic		119,652,273		119,385,138		119,613,319		119,312,034	
Diluted		119,846,707		119,641,646		119,811,187		119,620,100	
Actual common shares outstanding at quarter end		120,867,675		120,102,654		120,867,675		120,102,654	

<sup>(1)</sup> Reconciliation from income from operations to segment income follows.

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#### **Consolidated Supplemental Financial Data (Unaudited)**

(in millions)

#### Reconciliation from Income from Operations to Segment Income

The Company views segment income, as defined below, as a principal measure of performance of its operations and for the allocation of resources. Segment income is defined by the Company as income from operations adjusted to exclude intangibles amortization charges and provisions for restructuring and other.

			ths Ended te 30,				
	- 2	2024	2	2023	2024	2023	
Income from operations	\$	379	\$	367	\$ 624	\$	636
Intangibles amortization		41		41	81		81
Restructuring and other		17		6	40		17
Segment income	\$	437	\$	414	\$ 745	\$	734

## **Segment Information**

Net Sales		Three Mon June	ths Ende	led	Six Months Ended June 30,				
		2024		2023		2024	2023		
Americas Beverage	\$	1,325	\$	1,292	\$	2,547	\$	2,553	
European Beverage		560		532		1,042		1,011	
Asia Pacific		290		332		569		670	
Transit Packaging		550		597		1,070		1,161	
Other (1)		315		356		596		688	
Total net sales	\$	3,040	\$	3,109	\$	5,824	\$	6,083	
Segment Income									
Americas Beverage	\$	243	\$	211	\$	432	\$	389	
European Beverage (2)	•	88	•	69	*	139	•	108	
Asia Pacific		55		38		97		74	
Transit Packaging		73		89		141		167	
Other (1)		14		36		22		63	
Corporate and other unallocated items		(36)		(29)		(86)		(67)	
Total segment income	\$	437	\$	414	\$	745	\$	734	

<sup>(1)</sup> Includes the Company's food can, aerosol can and closures businesses in North America, and beverage tooling and equipment operations in the U.S. and United Kingdom.

<sup>(2)</sup> During the fourth quarter of 2023, the Company recast its segment reporting to reclassify European corporate costs that were previously included in Corporate and other unallocated items into the European Beverage segment. The change was effective December 31, 2023, and segment results for prior periods were recast to conform to the new presentation.

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#### **Consolidated Supplemental Data (Unaudited)**

(in millions, except per share data)

#### Reconciliation from Net Income and Diluted Earnings Per Share to Adjusted Net Income and Adjusted Diluted Earnings Per Share

The following table reconciles reported net income and diluted earnings per share attributable to the Company to adjusted net income and adjusted diluted earnings per share, as used elsewhere in this release.

	,		nths Ended e 30,		Six Months Ended June 30,				
	20	24	20:	23	2024		20	23	
Net income/diluted earnings per share attributable to Crown Holdings, as reported	\$174	\$1.45	\$157	\$1.31	\$241	\$2.01	\$259	\$2.16	
Intangibles amortization (1)	41	0.34	41	0.34	81	0.68	81	0.68	
Restructuring and other (2)	17	0.14	6	0.05	40	0.33	17	0.14	
Other pension and postretirement (3)	2	0.02	6	0.05	2	0.02	6	0.05	
Income taxes (4)	(26)	(0.22)	(11)	(0.09)	(37)	(0.31)	(23)	(0.19)	
Equity earnings (5)	9	0.08	2	0.02	12	0.10	5	0.04	
Adjusted net income/diluted earnings per share	\$217	\$1.81	\$201	\$1.68	\$339	\$2.83	\$345	\$2.88	
Effective tax rate as reported	20.4%		24.7%		23.6%		25.3%		
Adjusted effective tax rate	24.6%		24.0%		25.1%		24.6%		

Adjusted net income, adjusted diluted earnings per share and the adjusted effective tax rate are non-GAAP measures and are not meant to be considered in isolation or as a substitute for net income, diluted earnings per share and effective tax rates determined in accordance with U.S. generally accepted accounting principles. The Company believes these non-GAAP measures provide useful information to evaluate the performance of the Company's ongoing business.

- (1) In the second quarter and first six months of 2024, the Company recorded charges of \$41 million (\$31 million net of tax) and \$81 million (\$61 million net of tax) for intangibles amortization arising from prior acquisitions. In the second quarter and first six months of 2023, the Company recorded charges of \$41 million (\$31 million net of tax) and \$81 million (\$61 million net of tax) for intangibles amortization arising from prior acquisitions.
- (2) In the second quarter and first six months of 2024, the Company recorded net restructuring and other charges of \$17 million (\$14 million net of tax) and \$40 million (\$36 million net of tax) primarily related to severance and other exit costs in the Company's European Beverage and Other segments. In the second quarter and first six months of 2023, the Company recorded net restructuring and other charges of \$6 million (\$6 million net of tax) and \$17 million (\$15 million net of tax) primarily related to business reorganization activities in Europe.
- (3) In the second quarter of 2024, the Company recorded a one-time termination charge of \$2 million (\$1 million net of tax) related to business reorganization activities in the Other segment. In the second quarter of 2023, the Company recorded a one-time termination charge of \$6 million (\$5 million net of tax) related to business reorganization activities in Europe.
- (4) The Company recorded income tax benefits of \$26 million and \$37 million in the second quarter and first six months of 2024 and \$11 million and \$23 million in the second quarter and first six months of 2023, primarily related to the items described above. In the second quarter of 2024, the Company also recorded an income tax benefit related to a valuation allowance release.
- (5) In the second quarters and first six months of 2024 and 2023, the Company recorded its proportional share of intangible amortization and restructuring charges, net of tax, recorded by its European tinplate equity method investment, in the line Equity earnings.

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## Consolidated Balance Sheets (Condensed & Unaudited)

(in millions)

(111 11	iiiioiis)				
June 30,		2024	2023		
Assets					
Current assets					
Cash and cash equivalents	\$	1,414	\$	547	
Receivables, net		1,771		1,897	
Inventories		1,526		1,908	
Prepaid expenses and other current assets		221		260	
Total current assets		4,932		4,612	
Goodwill and intangible assets, net		4,171		4,360	
Property, plant and equipment, net		4,980		4,890	
Other non-current assets		775		707	
Total assets	\$	14,858	\$	14,569	
Liabilities and equity Current liabilities					
Short-term debt	\$	94	\$	106	
Current maturities of long-term debt		1,367		140	
Accounts payable and accrued liabilities		3,227		3,308	
Total current liabilities		4,688		3,554	
Long-term debt, excluding current maturities		5,949		6,986	
Other non-current liabilities		1,244		1,314	
Noncontrolling interests		470		480	
Crown Holdings shareholders' equity		2,507		2,235	
Total equity		2,977		2,715	
Total liabilities and equity	\$	14,858	\$	14,569	

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# Consolidated Statements of Cash Flows (Condensed & Unaudited) (in millions)

Six months ended June 30,	 2024	2023		
Cash flows from operating activities				
Net income	\$ 300	\$	309	
Depreciation and amortization	230		248	
Restructuring and other	40		17	
Pension and postretirement expense	35		38	
Pension contributions	(5)		(4)	
Stock-based compensation	20		17	
Working capital changes and other	 (277)		(332)	
Net cash provided by operating activities	 343		293	
Cash flows from investing activities				
Capital expenditures	(178)		(454)	
Equity method investment distribution			56	
Other	 35		20	
Net cash used for investing activities	 (143)		(378)	
Cash flows from financing activities				
Net change in debt	40		187	
Dividends paid to shareholders	(60)		(57)	
Common stock repurchased	(7)		(11)	
Dividends paid to noncontrolling interests	(40)		(11)	
Other, net	 (3)		(7)	
Net cash provided by\(used for) financing activities	 (70)		101	
Effect of exchange rate changes on cash and cash equivalents	 (19)		(12)	
Net change in cash and cash equivalents	111		4	
Cash and cash equivalents at January 1	 1,400		639	
Cash, cash equivalents and restricted cash at June 30 (1)	\$ 1,511	\$	643	

<sup>(1)</sup> Cash and cash equivalents include \$97 million and \$96 million of restricted cash at June 30, 2024 and 2023.

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Adjusted free cash flow is defined by the Company as net cash from operating activities less capital expenditures and certain other items. A reconciliation of net cash from operating activities to adjusted free cash flow for the three and six months ended June 30, 2024 and 2023 follows.

	Т	hree Mor Jun	nths E e 30,	Ended	Six Months Ended June 30,			
	202		2024 2			2024		2023
Net cash provided by operating activities	\$	445	\$	528	\$	343	\$	293
Interest included in investing activities (2)						13		13
Capital expenditures		(84)		(221)		(178)		(454)
Other (3)								(24)
Adjusted free cash flow		361	\$	307	\$	178	\$	(172)

<sup>(2)</sup> Interest benefit of cross currency swaps included in investing activities.

<sup>(3)</sup> Includes \$23 million of insurance proceeds received in the first quarter of 2023 related to a tornado at the Bowling Green plant and \$1 million repayment of the contribution the Company made in 2021 to settle the U.K. defined pension plan.

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#### **Consolidated Supplemental Data (Unaudited)**

(in millions)

## <u>Impact of Foreign Currency Translation – Favorable/(Unfavorable)</u> (1)

	Thre	Three Months Ended June 30,				Six Months Ended June 30,				
	Net	Net Sales		Segment Income		Net Sales		Segment Income		
Americas Beverage	\$	(1)			\$	6	\$	1		
European Beverage		(1)		(1)		5		(1)		
Asia Pacific		(6)		(1)		(12)		(2)		
Transit Packaging		(5)		(1)		(4)				
Corporate and other				(1)		2		(1)		
	\$	(13)	\$	(4)	\$	(3)	\$	(3)		

<sup>(1)</sup> The impact of foreign currency translation represents the difference between actual current year U.S. dollar results and pro forma amounts assuming constant foreign currency exchange rates for translation in both periods. In order to compute the difference, the Company compares actual U.S. dollar results to an amount calculated by dividing the current U.S. dollar results by current year average foreign exchange rates and then multiplying those amounts by the applicable prior year average foreign exchange rates.

### Reconciliation of Adjusted EBITDA and Adjusted Net Leverage Ratio

	June YTD June YTD Full Year Ended June 30, 2024		Twelve Months Ended June 30, 2023				
Income from operations	\$	624	\$ 636	\$ 1,269	\$ 1,257	\$	1,162
Add:							
Intangibles amortization		81	81	163	163		161
Restructuring and other		40	17	114	137		39
Segment income	<u></u>	745	 734	1,546	 1,557		1,362
Depreciation		149	167	336	318		316
Adjusted EBITDA	\$	894	\$ 901	\$ 1,882	\$ 1,875	\$	1,678
Total debt				\$ 7,474	\$ 7,410	\$	7,232
Less cash				1,310	1,414		547
Net debt				\$ 6,164	\$ 5,996	\$	6,685
Adjusted net leverage ratio				 3.3x	 3.2x		4.0x